

26 March 2026

CHARTER OF THE BOARD OF DIRECTORS OF KONECRANES PLC

The Board of Directors of Konecranes Plc has adopted this Charter to govern its work as part of the corporate governance in Konecranes Plc (the “Company”).

The Company is incorporated and registered in Finland as a public limited company operating under Finnish law. This Charter will supplement the provisions of the Finnish Companies Act (the “Companies Act”) and the Company’s Articles of Association (the “Articles of Association”). Information on this Charter shall permit the shareholders of the Company to evaluate the operation of the Board of Directors.

1. Composition of the Board of Directors

The Board of Directors shall under the Articles of Association have a minimum of five (5) and maximum of ten (10) members. The members of the Board of Directors are elected at each Annual General Meeting. If the Company has an agreement concerning employee participation in force with its relevant employee representative body or bodies concerning the election of an employee representative to the Board of Directors as full member or otherwise, one member of the Board of Directors may be a personnel representative.

The Board of Directors elects a chair from among its members for the term of office. The managing director may be a member of the Board of Directors, but he/she cannot be elected to be Chair of the Board of Directors.

The Board of Directors shall define its principles of diversity and report annually in accordance with the Corporate Governance Code.

2. Independence of the Board of Directors

The majority of the directors shall be independent of the Company as defined in the Corporate Governance Code 2025. In addition, at least two of the directors representing this majority shall be independent of significant shareholders of the Company.

3. Responsibilities of the Board of Directors

The Board of Directors is vested with powers and duties to manage and supervise the administration and operations of the company as set forth in the Companies Act, the Articles of Association and any applicable Finnish laws and regulations. The Company complies with all other applicable rules and regulations affecting the Company or its affiliates (the “Group Companies”) outside Finland, provided that such compliance does not constitute violation of Finnish law. As a publicly listed company the Rules of Nasdaq Helsinki will apply to the Company and the Company complies with the Finnish Corporate Governance Code 2025 which came into force on January 1, 2025 and was approved by the board of the Securities Market Association.

The Board of Directors has a general obligation to pursue the best interest of the Company and all of its shareholders, and is accountable to the Company's shareholders. The members of the Board of Directors shall act in good faith and with due care, exercising their business judgment on an informed base in what they believe to be in the best interest of the Company and its shareholder community as a whole.

The Board of Directors shall decide on a business strategy for the Company, appointment and dismissal of the President and CEO (holding the position of the managing director under the Companies Act), the deputy to the President and CEO and other senior management, Group structure, acquisitions and divestments, financial matters and investments. It shall also continuously review and monitor the operations and performance of Group Companies, risk management and Company's compliance with applicable laws, as well as any other issues determined by the Board of Directors. The Board shall keep itself informed of issues and business activities of major strategic importance to the Company on an ongoing basis.

President and CEO reports to the Board of Directors. The allocation of responsibilities between the Board of Directors and the President and CEO shall be decided by the Board of Directors to the extent not set forth in the Companies Act.

The Board of Directors shall adopt guidelines or similar instructions for the Company to be complied with by the President and CEO and other management of the Group Companies.

4. Board Committees

The Board of Directors has established two permanent committees to assist the Board of Directors in its work. These committees are the Audit Committee and the Human Resources Committee.

The Audit Committee shall prepare matters in the areas of finance, accounting and auditing all as more precisely set forth in the Charter adopted for the Audit Committee by the Board of Directors.

The Human Resources Committee shall prepare all matters related to the appointment of the President and CEO and his deputy and other senior management. The Committee shall also prepare matters in the areas of remuneration and other benefits for the President and CEO and his deputy as well as other Group Management. Furthermore, the Human Resources Committee shall follow up compensation development within the Group Companies and within the industries which are relevant to the Company and suggest guidelines for remuneration to be followed in the Group Companies all as more precisely set forth in the Charter adopted for the Human Resources Committee by the Board of Directors.

5. The Duties of the Chair of the Board of Directors

The Chair of the Board of Directors (the "Chair") shall have the rights and duties vested on the Chair under the Companies Act. The Chair shall lead the work of the Board of Directors in general and shall in particular prepare the notice and the agenda for the meetings of the Board of Directors in consultation with the President and CEO. All members of the Board of Directors may suggest items to be included in the agenda.

6. The Meetings of the Board Directors

The meetings of the Board of Directors are held either in Hyvinkää or in Espoo but may be also held in any other place stated in the notice of the meeting.

Meetings can also be held as conference calls to be recorded in minutes or decisions made by a unanimous consent in writing (per capsulam) delivered to all members for approval. The decisions made at such meetings are valid when all members of the Board of Directors have signed or otherwise approved the minutes of the meeting.

The Board of Directors shall meet as frequently as necessary to properly discharge its responsibilities. There shall be 6-8 regular meetings annually, all scheduled well in advance.

The agenda for the meeting and any background material in relation to items on the agenda shall be sent to the members of the Board of Directors sufficient time before the meeting. The members of the Board of Directors shall make their reasonable efforts to participate in all meetings and use appropriate time for being prepared for the meetings. The members are also expected to participate in the shareholders' meetings of the Company.

The matters at the meetings of the Board of Directors are presented by the Chair, the President and CEO or by their order.

The President and CEO shall, unless expressly resolved otherwise, participate in the meetings of the Board of Directors. Also the Chief Financial Officer shall normally be invited to be present at the meeting. Other members of the management may be invited to present a particular matter at a meeting.

The auditors of the Company shall have a right to be present in the meetings of the Board of Directors at the discretion of the auditors for the purpose of bringing up a specific matter to the attention of the Board of Directors. The Board of Directors shall invite the auditors to the meetings whenever considered necessary or upon the proposal of the Audit Committee.

The Board of Directors shall appoint a secretary to the Board of Directors to be present in all meetings.

The minutes of the meeting of the Board of Directors shall be approved by the Chair and one other member of the Board of Directors. The minutes of the meetings held as conference call or per capsulam shall be signed by all members. The minutes of the meeting of the Board of Directors shall be made in English and be signed also by the secretary to the Board of Directors.

7. Information

The Board of Directors shall, on an ongoing basis, be kept informed on issues and business activities of major strategic impact.

The President and CEO shall regularly provide the Board of Directors with business and financial information following reporting guidelines to be adopted by the Board of Directors.

All new members of the Board of Directors must be provided with relevant documentation relating to the governance of the Company and group operations shall be introduced to them as soon as practicable after having been elected to the Board of Directors. This introduction shall include presentations to familiarize new members with the Company's business, its strategic plans, significant financial, accounting and risk management issues and its compliance programs as well as the duties and responsibilities as members of the Board of Directors. All members of the Board of Directors are invited to visit group operations both in Finland and overseas at their discretion.

8. Evaluation of the Performance

The Human Resources Committee will evaluate the President and CEO's performance and propose the President and CEO's compensation level based on this evaluation. The independent members of the Board of Directors will discuss the report by the Human Resources Committee in order to ensure that the President and CEO continuously represents adequate leadership for the Company. The Chair will communicate the findings of the Board of Directors to the President and CEO.

The Human Resources Committee will report to the Board of Directors annually on succession planning for the President and CEO and other senior management team members.

The Board of Directors and each of its committees will conduct an annual performance evaluation to determine whether the full Board of Directors and each of its committees is functioning effectively. The Board of Directors will establish the criteria to be used in such evaluations. The performance review will be discussed with the full Board of Directors following the end of each fiscal year, at the latest.

9. Corporate Communications

As a general rule, the President and CEO speaks on behalf of the Company. On the order of the President and CEO other representatives of the senior management may also speak on behalf of the Company. Comments and other statements from the entire Board of Directors will generally be made by the Chair. The Chair speaks on behalf of the Company on issues concerning the ownership structure of the Company, major strategic issues or issues relating to the President and CEO.